ANALYSIS OF HIGHER EDUCATION ACADEMIC SERVICE SATISFACTION LEVELS USING THE SERVICE QUALITY AND IMPORTANCE-PERFORMANCE ANALYSIS METHODS

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Abstract

Article Info

Received: 10 May 2022 Revised: 30 May 2022 Accepted: 05 June 2022 The academic services of the college today have undergone very significant changes in a very fast time. For these changes, and evaluation of academic services is carried out by measuring the performance of the services provided. To obtain the level of satisfaction, the Service Quality (Servqual) method is used, and to obtain performance from the attributes of the questionnaire to improve its performance, the Importance-Performance Analysis (IPA) method is used. The results of the analysis and data processing using the servqual method at gap 5 showed the gap score gap of each variable so that the Guarantee variable with a score of -0.27, Reliability -0.31, Empathy -0.34, Date Power -0.42 and Tangibles with a score of -0.49. Overall the gap score is -0.37. This shows that any level of service satisfaction expected by students for academic services has not met expectations, as well as the variables of the servqual method. To determine the proposed service improvement based on the attributes of the questionnaire using the Importance-Performance Analysis (IPA) method, 8 attributes are in quadrant I that need to be prioritized for improvement. The attributes are attribute number 4 with a respondent suitability rate of 84.70%, attribute number 5 with a respondent suitability rate of 85.90%, attribute number 10 with a respondent suitability rate of 88.59%, attribute number 15 with a respondent suitability rate of 89.88%, attribute number 16 with a respondent suitability rate of 87.62%, attribute number 17 with a respondent suitability rate of 90.14%, attribute number 18 with a respondent conformity rate of 89.22% and attribute number 27 with a respondent conformity rate of 88.87%.

Keywords: service satisfaction, service quality, importance-performance analysis, academic

1. Introduction

The academic services of the college today have undergone very significant changes in a very fast time. This change must be made as a result of the impact of the Covid-19 pandemic that has hit the world. For these changes, the Institute Kesehatan Lubuk Pakam conducted an evaluation of academic services by measuring the performance of the services they provided. Measurement is carried out by distributing

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questionnaires first to students then data processing is carried out. To obtain the level of satisfaction, the Service Quality (Servqual) method is used, and to obtain performance from the attributes of the questionnaire to improve its performance, the Importance-Performance Analysis (IPA) method is used.

The Servqual method is a method to compare two main factors, namely customer perception of the real service students receive with the actual service expected/desired [1]. If reality is more than expected, then the service can be said to be of higher quality, while if the reality is less than expected, then the service is said to be of no quality. If reality is the same as expected then the service is satisfactory. The measurement of service quality in the servqual model is based on a multi-item scale designed to measure customer expectations and perceptions, as well as the gap between the two on five dimensions of service quality, namely: Tangibles, Reliability, Responsiveness, Assurance, and Empathy [2].

IPA is conceptually a multi-attribute model. This technique identifies the strengths and weaknesses of the service by using two criteria, namely the relative importance of attributes and customer satisfaction. The Cartesian IPA diagram is a diagram that is divided into 4 (four) parts and is limited by 2 (two) lines that intersect perpendicular to the point (x, y), where x is the average of the performance appraisal score (performance), while y is the average of the importance score of service users [3].

2. Method

In this section, sequences are established that explain in detail the stages of research from solving the problems that have been formulated.

2.1 Research Approach

This research is quantitative with the phenomenon studied by measuring the level of student satisfaction with the quality of academic services during the Covid-19 pan-demic. The variables in this study are grouped into two, namely independent variable variables, namely variables that affect or cause changes, or variables that cause bound variables [10]. These free variables consist of Tangibles (X1), Reliability (X2), Responsiveness (X3), Assurance (X4), and Empathy (X5). And a dependent variable is a variable that is affected or that becomes a result due to the existence of a free variable and consists of Satisfaction (Y) [4].

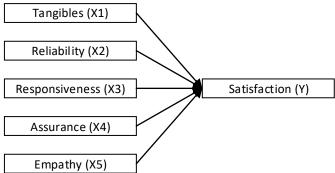


Figure 1. Relationship of free variables to bound variables

2.2 Research Design

To achieve the objectives of the research here is outlined a research design that describes the steps applied in conducting research. This is applied so that this research can be carried out in a gradual and structured manner as shown in Figure 2.

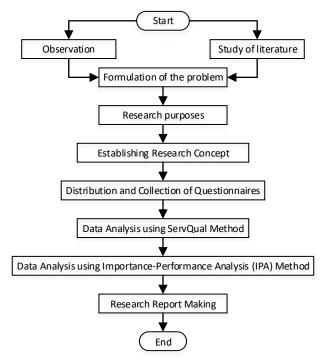


Figure 2. Research Design

2.3 Population and Research Samples

In this study, the population amounted to 3835 people. The amount of population was obtained from the total active students of the 2020/2021 Academic Year from 15 existing departments. They will be analyzed for their level of satisfaction by comparing the performance of academic services during the Covid-19 pandemic against expectations from students. Meanwhile, the sample studied was 362 people, calculated based on the Slovin formula [3].

2.4 Data Collection Methods

Based on its function and characteristics, the data used in the study consists of primary data obtained based on information from sources or collected at the time of observation in the field. The data is obtained directly from data providers and sources who are considered known and can be trusted. Secondary data was obtained from sources of a documentation nature. Data is collected from documents, scientific books, research reports, scientific essays, lecture notes, and other written sources that are still closely related to the methods used by researchers in analyzing the level of satisfaction with academic services.

2.5 Data Collection Techniques

For data collection, researchers carry out several ways, namely: Questionnaires, from the distribution of questionnaires, researchers get a general description of students, the reality of the services obtained by students, and student expectations of the quality of services they want to get; Interviews, this technique is used by researchers when conducting preliminary studies to find the problems to be studied. With interview techniques, researchers intend to find out the opinions of service providers in the academic and lecturer departments about the performance they have performed during the Covid-19 pandemic; Documentation and data collection are carried out by taking materials or references from books, other literature related to this research of a documentation nature.

2.6 Data Collection Tools

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JOURNAL OF INFOCUM, Volume 10, No.2, June 2022

The data collection tool in this study was in the form of a questionnaire consisting of 31 statement attributes and distributed to students as respondents. Determination of the level of student satisfaction with each attribute (question) using a five-level scale (Likert) [5].

Table 1. Questionnaire

| Dimension | No. | Statements | Variable | | | | | | |
|----------------|--|--|----------|--|--|--|--|--|--|
| | 1. | Selection of varied online learning platforms | X1.1 | | | | | | |
| | 2. | Ease of access and connection of online learning platforms | X1.2 | | | | | | |
| Tangihlas | 3. | Use of interactive tools for online learning | X1.3 | | | | | | |
| Tangibles | 4. | Has a complete Digital Library | X1.4 | | | | | | |
| | 5. | Availability of reference books in the form of ebooks in the Digital Library | | | | | | | |
| | 6. | Consistency of lecturers giving lectures well | X2.1 | | | | | | |
| | 7. | Lecturers provide time for discussions and questions and answers | X2.2 | | | | | | |
| | 8. | Supplement teaching materials (handouts, modules, etc.) given to students to complete lecture materials | X2.3 | | | | | | |
| D 1: 1:1: | 9. | Lecturers provide exam/ assignment results with objective scores | X2.4 | | | | | | |
| Reliability | 10. | Lecturers start online lectures on time | X2.5 | | | | | | |
| | 11. | Adequate lecturers following their field of expertise | X2.6 | | | | | | |
| | 12. | Lecturers provide Lecture Event Units for online | X2.7 | | | | | | |
| | 13. | The ability of academic staff to serve student administration online | X2.8 | | | | | | |
| | 14. | Quality of academic staff services to meet the interests of students | X2.9 | | | | | | |
| | 15. | Availability of Counseling Supervisors for students online | X3.1 | | | | | | |
| | 16. | Providing Scholarships for underprivileged students | X3.2 | | | | | | |
| | 17. | Leaturary regrend quickly and efficiently to student needs during | | | | | | | |
| Responsiveness | 18. | The availability of time from the Head of the College and its Staff for parents of students to consult | | | | | | | |
| | 19. | The information provided by the lecturer or staff is easy to | | | | | | | |
| | 20. | Providing a sense of security and comfort to students | X3.6 | | | | | | |
| | 21. | Academic administration staff are polite in providing services online | X4.1 | | | | | | |
| | 22. | Student problems/complaints are handled through PA (Academic Advisor) lecturers | X4.2 | | | | | | |
| Assurance | 23. | Student problems/complaints are handled through counseling | | | | | | | |
| | 24. | Every job/assignment is always returned to the student | | | | | | | |
| | 25. | Lecturers use time effectively during online learning | X4.5 | | | | | | |
| | 26. | The sanctions that have been set for students who violate the rules apply to all students without exception | X4.6 | | | | | | |
| F 4 | 27. | The concern of universities in understanding the interests and difficulties of students during online learning | X5.1 | | | | | | |
| Empathy | 28. Higher Education monitors student progress through academic supervisors or counseling guidance lecturers | | | | | | | | |

JOURNAL OF INFOCUM, Volume 10, No.2, June 2022

| 29. | Lecturers are willing to help students who experience difficulties in the academic field/course | X5.3 |
|-----|---|------|
| 30. | Lecturers are open, and cooperative with students | X5.4 |
| 31. | The College seeks to understand the interests and talents of students and strives to develop them | X5.5 |

Table 2. Likert Scale

| No. | Норе | | Fact | | | | |
|-----|----------------------------|-------|---------------------------|-------|--|--|--|
| | Information | Score | Information | Score | | | |
| 1. | Sangat Tidak Penting (STP) | 1 | Sangat Tidak Setuju (STS) | 1 | | | |
| 2. | Tidak Penting (TP) | 2 | Tidak Setuju (TS) | 2 | | | |
| 3. | Cukup Penting (CP) | 3 | Cukup Setuju (CS) | 3 | | | |
| 4. | Penting (P) | 4 | Setuju (S) | 4 | | | |
| 5. | Sangat Penting (SP) | 5 | Sangat Setuju (SS) | 5 | | | |

2.7 Data Analysis

To provide meaning for the collected data and get good results from the research. This research is divided into 2 main discussions. The first discussion is to conduct data analysis with the method Servqual and the second discussion is to conduct data analysis using the IPA method.

Analysis by the Servqual Method

In this discussion stage, analysis data to measure gaps in service quality gaps and patient satisfaction using the Servqual method at Gap 5.

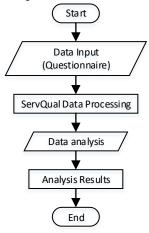


Figure 3. Stages of Analysis with the Servqual method

The questionnaire that has been filled out by the respondent will be the input of data into the number processing application. The data that has been inputted is then processed using formulas owned by servqual. The variables processed in the Servqual method are as follows: Tangibles (X1), Reliability (X2), Responsiveness (X 3), Guarantee (X4), Empathy (X5), and Satisfaction (Y). The results of data processing will result in a gap in the satisfaction score of each respondent, the entire respondent, and each item of the questions. The scores of the respondents' analysis will then be grouped with a pattern: If the score is smaller

JOURNAL OF INFOCUM, Volume 10, No.2, June 2022

than 0 < 0 then it is called "Dissatisfied" or If the satisfaction score is greater than or equal to 0 >= 0 then it is called "Satisfied".

Analysis With IPA method

In the discussion at this stage, analysis data for proposed improvements to the attributes of the question using the IPA method.

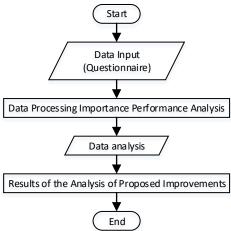


Figure 4. Stages of Analysis with the IPA method

The questionnaire that has been filled out by the respondent will be the input of data into the number processing application. The data that has been inputted is then processed using formulas owned by IPA. The results of data processing will result in the location of the coordinate points of the question attributes based on the X and Y axes of the IPA diagram quadrant [6]. The results of data analysis that place the attributes of the question based on the values obtained from the IPA analysis will produce proposed improvements based on the IPA diagram which is divided into 4 quadrants of the diagram.

3. Results and Discussion

In this chapter, the researcher will explain the results and discussion of the research as well as matters related to this study.

3.1 Characteristics of Respondents

Respondents to this study were active students from the Institut Kesehatan Lubuk Pakam who were affected by the Covid-19 pandemic. The distribution of questionnaires was carried out by teaching lecturers to 362 respondents. Based on the results of the questionnaire collection, the following are presented the characteristics of respondents by gender which can be seen in figure 5.



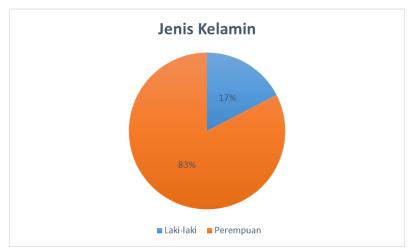


Figure 5. Characteristics Respondents by Gender

Based on Figure 5 above, it can be seen that respondents with a female gender are 83% (299 people) and respondents with a male gender are 17% (63 people).

Table 3. Characteristics Respondents by Departments

| No. | Departements | Sum | Percentage |
|------|---|-----|------------|
| 1 | Keperawatan - S1 | 9 | 2,49 |
| 2 | Profesi Pendidikan Profesi Ners | 7 | 1,93 |
| 3 | Kebidanan - D4 | 7 | 1,93 |
| 4 | Fisioterapi - S1 | 146 | 40,33 |
| 5 | Profesi Pendidikan Profesi Fisioterapis | 8 | 2,21 |
| 6 | Keperawatan - D3 | 14 | 3,87 |
| 7 | Kesehatan Masyarakat - S2 | 9 | 2,49 |
| 8 | Kesehatan Masyarakat - S1 | 107 | 29,56 |
| 9 | Gizi - S1 | 16 | 4,42 |
| 10 | Farmasi - S1 | 7 | 1,93 |
| 11 | Profesi Pendidikan Profesi Apoteker | 7 | 1,93 |
| 12 | Teknologi Laboratorium Medik - D4 | 8 | 2,21 |
| 13 | Kebidanan - S1 | 9 | 2,49 |
| 14 | Profesi Pendidikan Profesi Bidan | 7 | 1,93 |
| 15 | Kebidanan - D3 | 1 | 0,28 |
| Tota | 1 | 362 | 100,00 |

Based on table 3 shows the characteristics of respondents based on the department, it can be seen that the most respondents are in the Physiotherapy department - S1 with a total of 146 people (40.33%) and the lowest in the Midwifery department - D3 with a total of 1 person (0.28%).



3.2. Processing and analysis results of data using the Servqual method

From the results of the questionnaire data processing, it shows that service performance has not been following expectations or "Dissatisfied" from students as a whole with a satisfaction score of -0.37 as in Table 4 The statement can be proven by a comparison of the percentage of satisfaction levels of "Satisfied" students of 33.43% or a total of 121 respondents and those who were "Dissatisfied" " as many as 66.57% or as many as 241 respondents from a total of 362 people who were used as research samples.

Overall, the dependent variables showed a gap in the satisfaction level score derived from the difference between reality and expectations from the five dimensions of the servqual contained in Table 4 showing consecutive "Dissatisfied" performance starting from the Tangibles variable with a score gap of -0.49, Responsiveness with a score gap of -0.42, Empathy with a score gap of -0.34, Reliability with a score gap of -0.31 and Guarantee with a score gap of -0.27.

Gap Score Attribute Statement Attributes

| Gap Score Attribute Statement Attributes | | | | | | | | | | | |
|--|----------|---------|--------|-----------|-------------------|--|--|--|--|--|--|
| Attribute No. | Variable | Average | Values | Score Gap | Average Gap Score | | | | | | |
| Autibute No. | variable | Fact | Hope | Score Gap | Average Gap Score | | | | | | |
| Tangibles | | | | | | | | | | | |
| 1 | X1.1 | 3,69 | 4,03 | -0.34 | | | | | | | |
| 2 | X1.2 | 3,64 | 4,07 | -0,43 | | | | | | | |
| 3 | X1.3 | 3,65 | 4,09 | -0,44 | -0,49 | | | | | | |
| 4 | X1.4 | 3,61 | 4,26 | -0,65 | | | | | | | |
| 5 | X1.5 | 3,67 | 4,27 | -0,60 | | | | | | | |
| Reliability | | | | | | | | | | | |
| 6 | X2.1 | 3,98 | 4,31 | -0,33 | | | | | | | |
| 7 | X2.2 | 4,12 | 4,36 | -0,24 | | | | | | | |
| 8 | X2.3 | 3,91 | 4,28 | -0,37 | | | | | | | |
| 9 | X2.4 | 4,07 | 4,25 | -0,18 | | | | | | | |
| 10 | X2.5 | 3,84 | 4,33 | -0,49 | -0,31 | | | | | | |
| 11 | X2.6 | 4,14 | 4,36 | -0,22 | | | | | | | |
| 12 | X2.7 | 3,96 | 4,24 | -0,28 | | | | | | | |
| 13 | X2.8 | 3,89 | 4,23 | -0,34 | | | | | | | |
| 14 | X2.9 | 3,93 | 4,25 | -0,32 | | | | | | | |
| Responsiveness | S | | | | | | | | | | |
| 15 | X3.1 | 3,85 | 4,29 | -0,44 | | | | | | | |
| 16 | X3.2 | 3,87 | 4,42 | -0,55 | | | | | | | |
| 17 | X3.3 | 3,89 | 4,31 | -0,42 | 0.42 | | | | | | |
| 18 | X3.4 | 3,82 | 4,28 | -0,46 | -0,42 | | | | | | |
| 19 | X3.5 | 3,95 | 4,30 | -0,35 | | | | | | | |
| 20 | X3.6 | 4,01 | 4,33 | -0,32 | | | | | | | |
| Assurance | • | | • | | | | | | | | |
| 21 | X4.1 | 4,03 | 4,26 | -0,23 | | | | | | | |
| 22 | X4.2 | 3,97 | 4,29 | -0,32 | -0,27 | | | | | | |
| 23 | X4.3 | 3,86 | 4,21 | -0,35 | | | | | | | |
| 24 | X4.4 | 3,84 | 4,10 | -0,26 | | | | | | | |



JOURNAL OF INFOCUM, Volume 10, No.2, June 2022

| 25 | X4.5 | 4,04 | 4,29 | -0,25 | | | | | | |
|---------|----------------------|------|------|-------|-------|--|--|--|--|--|
| 26 | X4.6 | 4,02 | 4,21 | -0,19 | | | | | | |
| Empathy | · | · | · | • | | | | | | |
| 27 | X5.1 | 3,84 | 4,32 | -0,48 | | | | | | |
| 28 | X5.2 | 3,92 | 4,25 | -0,33 | | | | | | |
| 29 | X5.3 | 4,02 | 4,32 | -0,30 | -0,34 | | | | | |
| 30 | X5.4 | 4,04 | 4,31 | -0,27 | | | | | | |
| 31 | X5.5 | 3,98 | 4,28 | -0,30 | | | | | | |
| | AVERAGE SATISFACTION | | | | | | | | | |

3.4 Data processing and analysis using the IPA method

To obtain proposed improvements from each attribute of the statement of service, it first measured the performance and importance of each attribute. The performance and importance measurements of each attribute will result in the Importance-Performance Matrix found in Table 5. In the matrix table, the values of the performance and importance of each attribute will be placed into 4 cartesian quadrants, each of which has its assessment. The assessment will be a benchmark for determining priorities for improvement.

Table 5.

Importance-Performance Matrix

| | | Per | forma | nce | | Ппроп | | porta | | - IVILLII | | (E) • | Coordinate | | |
|-----|-----|-----|-------|-----|-----|-------|----|-------|-----|-----------|------|-------|------------|------|------|
| No. | STS | TS | CS | S | SS | STS | TS | CS | S | SS | Xi | Yi | Tki | Poi | ints |
| | 1 | 2 | 3 | 4 | 5 | 1 | 2 | 3 | 4 | 5 | | | (%) | X | Y |
| 1 | 13 | 23 | 72 | 211 | 43 | 7 | 9 | 30 | 235 | 81 | 1334 | 1460 | 91,37 | 3,69 | 4,03 |
| 2 | 12 | 25 | 82 | 205 | 38 | 11 | 5 | 37 | 204 | 105 | 1318 | 1473 | 89,48 | 3,64 | 4,07 |
| 3 | 18 | 22 | 69 | 213 | 40 | 10 | 5 | 28 | 220 | 99 | 1321 | 1479 | 89,32 | 3,65 | 4,09 |
| 4 | 22 | 32 | 78 | 164 | 66 | 8 | 6 | 15 | 188 | 145 | 1306 | 1542 | 84,70 | 3,61 | 4,26 |
| 5 | 16 | 25 | 78 | 187 | 56 | 4 | 7 | 14 | 199 | 138 | 1328 | 1546 | 85,90 | 3,67 | 4,27 |
| 6 | 5 | 10 | 51 | 218 | 78 | 4 | 2 | 13 | 202 | 141 | 1440 | 1560 | 92,31 | 3,98 | 4,31 |
| 7 | 7 | 5 | 31 | 214 | 105 | 4 | 1 | 9 | 195 | 153 | 1491 | 1578 | 94,49 | 4,12 | 4,36 |
| 8 | 7 | 6 | 59 | 229 | 61 | 5 | 2 | 13 | 210 | 132 | 1417 | 1548 | 91,54 | 3,91 | 4,28 |
| 9 | 3 | 6 | 32 | 243 | 78 | 4 | 2 | 9 | 231 | 116 | 1473 | 1539 | 95,71 | 4,07 | 4,25 |
| 10 | 5 | 15 | 77 | 201 | 64 | 1 | 4 | 10 | 205 | 142 | 1390 | 1569 | 88,59 | 3,84 | 4,33 |
| 11 | 6 | 0 | 36 | 216 | 104 | 2 | 2 | 6 | 206 | 146 | 1498 | 1578 | 94,93 | 4,14 | 4,36 |
| 12 | 5 | 8 | 50 | 232 | 67 | 2 | 0 | 23 | 220 | 117 | 1434 | 1536 | 93,36 | 3,96 | 4,24 |
| 13 | 3 | 15 | 64 | 216 | 64 | 3 | 3 | 16 | 227 | 113 | 1409 | 1530 | 92,09 | 3,89 | 4,23 |
| 14 | 3 | 15 | 59 | 214 | 71 | 2 | 5 | 18 | 212 | 125 | 1421 | 1539 | 92,33 | 3,93 | 4,25 |
| 15 | 2 | 18 | 75 | 203 | 64 | 3 | 2 | 19 | 202 | 136 | 1395 | 1552 | 89,88 | 3,85 | 4,29 |
| 16 | 21 | 15 | 55 | 170 | 101 | 3 | 2 | 8 | 177 | 172 | 1401 | 1599 | 87,62 | 3,87 | 4,42 |
| 17 | 12 | 11 | 61 | 199 | 179 | 5 | 4 | 10 | 196 | 147 | 1408 | 1562 | 90,14 | 3,89 | 4,31 |
| 18 | 9 | 17 | 61 | 219 | 56 | 1 | 5 | 11 | 220 | 125 | 1382 | 1549 | 89,22 | 3,82 | 4,28 |
| 19 | 3 | 9 | 62 | 216 | 72 | 2 | 1 | 16 | 211 | 132 | 1431 | 1556 | 91,97 | 3,95 | 4,30 |
| 20 | 4 | 13 | 46 | 210 | 89 | 2 | 1 | 19 | 193 | 147 | 1453 | 1568 | 92,67 | 4,01 | 4,33 |
| 21 | 4 | 5 | 47 | 226 | 80 | 3 | 2 | 17 | 216 | 124 | 1459 | 1542 | 94,62 | 4,03 | 4,26 |
| 22 | 5 | 11 | 50 | 221 | 75 | 2 | 3 | 12 | 216 | 129 | 1436 | 1553 | 92,47 | 3,97 | 4,29 |
| 23 | 9 | 9 | 63 | 225 | 56 | 2 | 4 | 23 | 219 | 114 | 1396 | 1525 | 91,54 | 3,86 | 4,21 |



JOURNAL OF INFOCUM, Volume 10, No.2, June 2022

| 24 | 3 | 13 | 77 | 215 | 54 | 2 | 5 | 38 | 227 | 90 | 1390 | 1484 | 93,67 | 3,84 | 4,10 |
|-----------------------|----|----|----|-----|----|---|----|----|-----|-----|------|------|-------|------|------|
| 25 | 1 | 5 | 54 | 221 | 81 | 3 | 1 | 7 | 228 | 123 | 1462 | 1553 | 94,14 | 4,04 | 4,29 |
| 26 | 6 | 9 | 43 | 216 | 88 | 2 | 10 | 19 | 209 | 122 | 1457 | 1525 | 95,54 | 4,02 | 4,21 |
| 27 | 8 | 18 | 67 | 201 | 68 | 2 | 2 | 13 | 207 | 138 | 1389 | 1563 | 88,87 | 3,84 | 4,32 |
| 28 | 4 | 9 | 55 | 237 | 57 | 3 | 1 | 9 | 238 | 111 | 1420 | 1539 | 92,27 | 3,92 | 4,25 |
| 29 | 5 | 9 | 40 | 226 | 82 | 3 | 0 | 8 | 219 | 132 | 1457 | 1563 | 93,22 | 4,02 | 4,32 |
| 30 | 9 | 2 | 42 | 220 | 89 | 3 | 0 | 11 | 214 | 134 | 1464 | 1562 | 93,73 | 4,04 | 4,31 |
| 31 | 10 | 7 | 46 | 217 | 82 | 4 | 3 | 13 | 208 | 134 | 1440 | 1551 | 92,84 | 3,98 | 4,28 |
| CUTTING POINT QUADRAN | | | | | | | | | | | 3,90 | 4,26 | | | |

The results of data processing using the IPA method provide the results of a cartesian diagram in which it contains each statement attribute of the questionnaire which is placed according to their respective coordinates as shown in Figure 6.

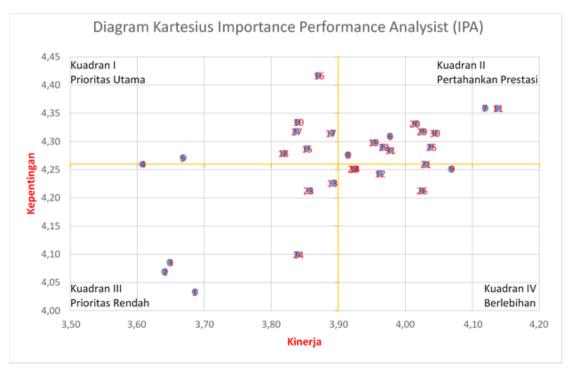


Figure 6. Student Satisfaction Measurement Diagram

Based on the coordinate compressing of each attribute in figure 6. then it can be known that:

- a. Quadrant I (Top Priority)
 - The handling of attributes that are in this quadrant needs to be prioritized for improvement because the existence of these attributes is considered very important, but the performance is still not satisfactory. The attributes in this quadrant are 4, 5, 10, 15, 16, 17, 18, and 27.
- b. Quadrant II (Maintain Achievements)
 - The performance of the attributes included in this quadrant needs to be maintained because in general, the performance and interests have been following the expectations of students. The attributes in this quadrant are 6, 7, 8 11, 19, 20, 21, 22, 25, 29, 30 and 31.



c. Quadrant III (Low Priority)

The existence of attributes in this quadrant is considered less important for students and their performance falls into the usual or sufficient category. The attributes in this quadrant are 1, 2, 3, 13, 23, and 24.

d. Quadrant IV (Redundant)

The implementation of the performance of the attributes in this quadrant is done very well and satisfactorily, but the students themselves consider it not too important to the existence of these attributes. The attributes in this quadrant are 9, 12, 14, 26, and 28.

4. Conclusions

The results of the analysis and data processing using the servqual method at gap 5 showed the gap score gap of each variable so that the Guarantee variable with a score of -0.27, Reliability -0.31, Empathy -0.34, Date Power -0.42 and Tangibles with a score of -0.49. Overall the gap score is -0.37. This shows that any level of service satisfaction expected by students for academic services has not met expectations, as well as the variables of the servqual method. To determine the proposed service improvement based on the attributes of the questionnaire using the IPA method, 8 attributes are in quadrant I that need to be prioritized for improvement. The attributes are attribute number 4 with a respondent suitability rate of 84.70%, attribute number 5 with a respondent suitability rate of 85.90%, attribute number 10 with a respondent suitability rate of 89.88%, attribute number 16 with a respondent suitability rate of 89.88%, attribute number 16 with a respondent suitability rate of 89.22% and attribute number 27 with a respondent conformity rate of 88.87%.

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JOURNAL OF INFOCUM, Volume 10, No.2, June 2022

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